

SOUTHWEST AREA TYPE 1 INCIDENT MANAGEMENT TEAM 2 JOHN PIERSON - INCIDENT COMMANDER

CEDAR FIRE

AZ-FTA-000403

PA KAX5 (1502)

White Mountain Apache Tribe



INCIDENT ACTION PLAN

Swing Operations

Friday June 24th, 2016

1700 to 0000





Values at Risk

- Firefighter and Public Safety
- Communities of Cedar Creek, Amos Ranch, Pinetop/ Lakeside, Hondah, McNary, Show Low, Carrizo, Forestdale and White River
- Faught Ridge Timber Sale
- Tribal Natural Resources –
 Water, Vegetation, Wildlife, and Soils
- Public Information
- Sensitive Sites
- Tribal Economic Opportunities

INCIDENT OBJECTIVES	Incident Name CEDAR FIRE	2. Date Prepared 6/24/2016	3. Time Prepared 1200 hrs
4 Operational Period	CEDAR FIRE	0/24/2010	1200 1110
	Swing Shift 1700 to 0000 hours		
5. Objectives			
 Provide for emergency re 	sponders and public safet	ty.	
 Protect the communities Pinetop/Lakeside, Show 		orestdale, Amos Ranci	h,
 Minimize fire footprint w probability of success. 	hile utilizing strategies an	d tactics with the high	est
 Minimize impacts to the sand soils. 	South Faught Ridge timbe	r sale, water, vegetatio	on, wildlife,
Minimize impacts to the I	Faught timber resources.		
 Maintain and develop paintenance information. 	rtnerships and relationsh	ips through timely and	l accurate
 Protect sensitive sites. 			
6. Leaders Intent			
Protect Values at Risk by utilizing	safe and effective strategies	and tactics that provide	for the highest
probability of success.			
7. Weather Forecast For Period			
Partly cloudy. A slight chance of a s	shower or thunderstorms mov	ving in from the South. Ex	spect gusty and
erratic winds if storms move in.	, low		
Temps 58-62, Haines Index – 3 very	/ IOW		
8. General Safety Message			
Maintain situational awareness and	d communications.		
			:
9. ATTACHEMENTS (X IF ATTACHED)			
[X] Organization List - ICS 203	[X] Medical Plan - IC	S 206 [X]	
[X] Division Assignment Lists - ICS			NATURE TO THE PROPERTY OF THE
[X] Communications Plan - ICS 205 10. Prepared By (Planning Section C		oved By (Incident Comma	nder)
- 3/		01-3)

John Pierson, IC↑

NFES 1326

ORG/	NIZATION AS	SIGNMENT LIST	<u>r</u>			
Incident Name	CEDAR FIRE				Opera	ations Section ROCKY GILBERT/BEALE MONDAY (t)
2. Date Prepared	3010410046	3. Time	1200 hrs.	Day Operations Night Operations		
4. Operational Period	06/24/2016	Prepared	1200 1110.			TODD ABEL
Friday 06/24/16 Day	0600 to 2100 /	Swing 1700 to 0	000	Planning Operations		RICK MILLER
Position		Name		Planning Operations		CRAIG DAUGHERTY
i element inc	cident Comma	inder and Staff			Dav	Operations
Incident Commander	JOHN PIEF	RSON		Division A / B		LOPEZ
Deputy	PRUETT S	MALL / JUDY PA	LMER (t)	Division C	<u> </u>	O RICE / WADE LASTER (t)
Safety Officer	M. GILLESF	PIE / D. MUISE / F	R. PREWITT (t)	Division Q		Y NELSEN / PAUL MANCUSO (t)
Information Officer	STEVE BE	RUBE/ CATHY S	SCHMIDLIN	Division R / ZZ		Y ROBINSON / ANDY PATTERSON (t)
Liaison Officer	SAM WHIT	TED / DAVID TH	IYNE	Division S		VIS MABERY / BRIAN KITCHEN (t)
	Agency Rep	resentative		Division Z		HE EVANS / JUSTIN GABLER (t)
BIA Superintendant	NONA TU	CHAWENA				perations Branch
Fort Apache Agency	ORLANDO	CARROLL		Branch Director	·	ARTHUR
White Mtn. Apache	CHRIS BE	ATTY		North Structure Group		H FOREMAN
USFS	ED COLLIN	vs		South Structure Group		STEWARD / TREVOR RIDING (t)
AZ State Forestry	EUGENE E	BEAUDOIN		IA Group		ME LONG
READ	DANIEL PL	JSHER				NON EAGAR
	Planning	Section		LE Group Supervisor		t Operations
Section Chief	M. BACA/B	. JOHNSTON (t)	/N. BAKER (t)	Division A / B / C		A SULLENS / JERE CLASSAY (t)
Resource Unit	STEVE RA	CKLEY / COLBY	JACKSON (t)	Division Q / R / ZZ		Y SANCHEZ / JOHNNY WHATLEY (t)
Situation Unit	ANDY VIGI	IL / CODY WIEN	KE (t)	Division S / Z	- !	G BERG
Documentation Unit	CHAD NEL	SON.		LE Group Supervisor		NON EAGAR
Demobilization Unit	MARK HAR	RVEY		- LE Gloup Supervisor	DIVI	WOOT LAGAIN
Fire Behavior Analyst	HOLLY KLE	INDIENST / DAN	IEL PEARSON (t)		 	
Long Term Analyst	SID HALL	(t)			 	
Status Check-in	B. DRAGAN (I))/G. MANCILLA(t)/J. D R (t)/M. MAHONEY	ECAPRILES (1)/M.			
Training Specialist	ROBERT R					
GIS Specialist		MCCONNELL(I)/C. K	IRSCHBAUM (I)/D.			
Computer Specialist	SHIPLEY (t) COLLEEN	RAII FY				perations Branch
			A MOTEO (A)	Air Operations Branch D		PETE SCHWAB
Meteorologist		RUTHERFORD/	AI' AAIQ (ELL (f)	Show Low Helibase Mar		JEFF QUICK
Human Resource	DEBRA PA			Cottonwood Helibase Ma		GABE VERA
A f	Logistics	ovaska kalina kalinda k	FO (I)	Air Support Group Sup		MARK PATER
Section Chief		//JAMES GRIM		Air Tactical Group Super		ED ENCINAS
Deputy		NEMAN / SHAW	N FOSTER (I)	Air Tactical Group Super	rvisor	JON CURD
Supply Unit	HOLLY CA					
Facilities Unit	SANDRA S			Chief	I-Ina	ance Section SHANA MILLER
Base Camp		AN/J. DUNN/D. [Time Unit		MEGAN MACHT
Ground Support Unit		Y/S. JONES/D. F	RIIZSCHE (t)	Equipment Time		DENISE MONTOYA
Communications Unit	DAVE LEG			Personnel Time		ANN BACA
INCM	LARRY HE		0.00 .000.000.00	Cost Unit		BEN CAZIER
Medical Unit		. WEBB/B, PALM (I)rG. GARMIN (I)	Procurement Unit Leade	····	KARIE LINN
Communications Tech				Froomenient our reade	•	PARTITION OF THE PROPERTY OF T
Food Unit	KIFAR YOS			Prepared by: STEVE	RACKI	EY RESL
Equipment Manager	ROGER W	OODLE (t)		, ropinion by. Wilmylin	,	7. %
Security Manager	DAN DAVIS	•				

FIRE BEHAVIOR FORECAST

INPUTS

TYPE OF FIRE: Wildfire FORECAST NUMBER: 15

OPERATIONAL PERIOD: NIGHT - 24 June, 2016 FIRE NAME: Cedar

TIME ISSUED: 1230 DATE ISSUED: 24 June, 2016

UNIT: AZ-FTA SIGNED: Dan Pearson FBAN-T

WEATHER SUMMARY:

Partly cloudy.

Temp: Ridge 65° Humidity: Ridge 40%

Valley 60° Valley 45% Winds (20'): West to NW 3-6 mph / Downslope 2-5 mph

Prob. Of Precipitation: 10% LAL: 1 Haines: 3 (Very Low)

See attached Fire Weather Forecast for more details.

FIRE BEHAVIOR

GENERAL:

Tonight's weather will again be favorable for securing and improving lines as winds will be light and heat/embers will be pushed towards the interior of the fire. Fuels outside control lines are becoming sparser and less conducive to fire spread. Fire in stringers of pine along the perimeter in DIV C and ZZ will continue to spread until blocked by lack of ground fuels and may experience short duration torching in the late afternoons/early evenings over the next 2 burn periods but activity will begin to subside by 1900.

SPECIFIC FIRE BEHAVIOR:

DIV A, B, C, Q, S, & Z: Smoldering and burning out of interior islands. Single tree torching is possible where sufficient fuels align with low ladder fuels, but ember wash will be short distance and unlikely to result in sustained fire movement.

Flame Length: 0.5-1' Flame Length Rate of Spread: 1-3 chains/hour

Spotting Distance: <0.1 mile (up to 200')

Probability of Ignition: 75%

DIV R & ZZ: Primarily backing/flanking in the interior pockets of the fireline upslope from the B33 road. The ridge winds or downslope winds are not anticipated to affect rates of spread significantly. The area with highest remaining potential of torching is in the remaining pine drainage approximately 1 mile west of the B33.

Flame Length: 1-2' Flame Length Rate of Spread: 1-4 chains/hour

Spotting Distance: 0.1 miles (up to 500')

Probability of Ignition: 75%

AIR OPERATIONS:

Smoke will likely pool in drainages in the vicinity of the fire hampering visibility from around 2100 to 1000 before clearing.

SAFETY

Be aware of stump holes and voids when working in areas where fire has been smoldering for several days. Sufficient time has passed for roots and stumps to have burned out creating underground voids filled with hot ash. If you see large areas of white ash, especially with clouds of hovering insects over them, watch your footing!



INCIDENT Weather Forecast



FORECAST NO: 15

PREDICTION FOR: Friday Night Shift

SHIFT DATE: June 24-25, 2016

TIME AND DATE

FORECAST ISSUED: 1300 June 24, 2016

NAME OF FIRE: Cedar UNIT: Fort Apache Agency

Incident Meteorologist: Tom Bird

Signed: 240-778-5276 A. TS-V

Weather Discussion:

...Slight chances of a shower or storm moving in from the south overnight...

Moisture aloft remains over the region ... still pretty dry at low-levels. The fire sits within the transition between dry air west and moist air east. Southerly flow overnight could bring a shower or storm over the fire...but odds are better for a dry night. Ridges will stay warmer than the valleys where cool air will drain and settle. Relative humidity recovery will be fair on ridges...and better in valleys. Winds will be mostly light and favor west and northwest over the exposed areas while lower slopes and canyons get down drainage flow in the 3-5 mph range. Mostly dry and warm over the fire through the weekend. This is followed by BIG increases in moisture and a return of showers and thunderstorm early next week.

Weather Forecast for Tonight:

Weather.....Partly cloudy. A slight chance of a showers or thunderstorms moving in from the south. RH recoveries fair. Canyons filling with thick smoke. Expect gusty and erratic

winds if storms move in.

Min Temperatures....Valley bottoms: 58-62. Slopes and ridges: 62-67. Slopes and ridges: 38-43%. Winds (20FT)......Southwest to west early 5-10 mph through the evening. Then west to northwest 3-5

mph after midnight. Downslope/down-valley 3-5 mph in valley bottoms and canyons.

Haines Index......3 Very Low

Lal.....1 Chance of Rain......10%

Outlook For Saturday:
Weather.....Partly cloudy with canyon smoke through late morning. Seasonally warm. Isolated

showers and thundersforms...approaching from the east. Lighter and more variable

winds.

Max Temperatures...Mid-slopes...85-90 Valleys...92-96. Win Humidity......Mid-slopes...16-20% Valleys...14-17%. Max Temperatures...Mid-slopes...85-90 Valleys...92-96.

Winds (20FT).....Lighter winds. Favoring NW 2-5 mph through the morning. Becoming variable 4-6

mph in the afternoon. Any storms will produce erratic winds.

Haines Index......3 Very Low

Lal.....2 Chance of Rain.....20%

Extended Outlook for Sunday-Monday-Tuesday:

Still warm to hot, and generally dry Sunday with slight chances for showers and Thunderstorms. Moisture increases MON, and more so TUÉ, for better rain chances and higher RH. Slightly cooler w/ more clouds and moisture. Temps: Lows: 55-65. Highs: 82-92. Min/Max RH: SUN: ~15%/~45%. MON-TUE: ~22%/~60%. Winds: Generally lighter 5-10 mph. SSW SUN...SE MON-TUE. Haines: 4 (Low).

Thursday Afternoon / This morning Weather (IRAWS):

MaxT/MinRH - MinT/MaxRH - Ave. Aftn Winds

Faught Spur (7030ft) on Div Z: **88°/15**% - **65°/44**% - **SW 5g10 mph** HWY60 Flat (5612ft) on DIV B: **95°/15**% - **65°/47**% - **SW 9g17 mph**

Cedar Fire - General Weather Outlook

For Planning Purposes Only, see the IAP for the Official Forecast

Forecast made Friday, June 24 - Incident Meteorologist (IMET) Tom Bird

	SAT	NOS	MON	TUE	WED	THU
	25-Jun	unf-97	27-Jun	28-Jun	29-Jun	30-Jun
Clouds @ 1500 (%)	35	30	50	65	55	40
6200 ft Max Temp (F)	7.6	716	68	87	88	To.
Precip Chance (%)	84	10	96	20	40	30
ΙΆΓ	7	7	m	m	m	8
Ridge Wind (mph)	7	7	2	6	9	7
Wind Direction*	VRB	꼾	3	S	NSS	MS
Min Humidity (%)	18	15	20	25	23	18
Haines Index	7	4	4	3	£	æ

itical Extreme Burning ons Conditions	< 15 %	> 85 F	< 15 %	:S ^	> 20 mph	Criticality of wind direction highly dependent on burn operations and/or structures threathened	< 16 %	9
g Take Caution - Critical Burning Conditions	15 to 30 %	75 to 85 F	15 to 49 %	ហ	10 to 20 mph	ion highly dependent on burn ope	16 to 22 %	ιΩ
Moderate Burning Conditions	> 31 %	<75 F	> 49 %	\ \ \	< 10 mph	Criticality of wind direct	> 22 %	2, 3, 4
KEY:	Clouds	Avg Max Temp	Precip Chance	LAL	Ridge Wind	*Wind Direction	Min Humidity	Haines Index

5 or more EXTREME blocks in a day equals the potential for a Critical Weather Day

DIVISIO	N ASSIGNN	IENT	LIST		Branch			Division/Group	
1.	Incident Nan	10						ALPHA/BRAVO/	CHARLIE (SWING)
		***********					Opera	tional Period	
	CEDAR FIR	RE.			Date	: 6-24-1	6 6-25-16	5 Time: 1700	0 to 0000 MST
			•		Operations Per	sonnel			
Operations Chief	Todd Abel				Division/Group S	upervisor		Julia Sullens 7/3 / J	lere Classay (t) 6/30
Safety Officer	M. Gillespie/D.	Muise/F	R. Prewit	t (t)					
				Reso	urces Assigned	This Pe	riod		
Strike Team/T Resource D		Req#	Last Shift		Leader	# Persons	Trans. Needed	Drop Off Point /Time	Pick Up Point /Time
FUELS CREW (C-22	6/29	Justir	Cromwell	8	N	ICP 1700	Line Spike 0000
				Francis	3	N	ICP 1700	Line Spike 0000	
ENG3 5266		E-2	6/29	Dann	y Taylor	3	N	ICP 1700	Line Spike 0000
ENG6 BLM 3333		E-186	7/3	Adam	Treich	4	N	ICP 1700	Line Spike 0000
ENG6 BLACK C	ANYON	E-37	6/30	Josh	Johnson	4	N	ICP 1700	Line Spike 0000
WT1 SUNDANC	E 204	E-7	6/30	David	Hall	1	N	ICP 1700	Line Spike 0000
SOF1		O-55	7/2	Bob H	łabeck	1	N	ICP 1700	Line Spike 0000
SOF2		0-223	7/3	John	Morlock	1	N	ICP 1700	Line Spike 0000
LIEDIO 4		O-169	7/1	Jame	s McCullough	1	N	ICP 1700	Line Spike 0000
MEDIC 1		O-168	7/1	Joe T	oth	1	N	ICP 1700	Line Spike 0000
									L. C.
Work Assignm	ents (Task an	d Purpos	se)	N 11 11					

Task:

- Continue to hold and mop up containment lines
- Improve depth of black line if needed
- Continue burn out operations where needed
- When burning around power lines initiate low intensity firing when applicable

Purpose:

- To keep power service uninterrupted
- To keep fire east of Highway 60 and north of Highway 73
- To protect the town of Carrizo

End State (Desired outcome and Time Frame)

Containment lines have held, mop up and rehab is completed, and values of Carrizo, Forestdale, Show Low, Pinetop-Lakeside have not been impacted

	EMS Transport Time	e Risk Analysis		Note Contact National County
-	X <2HRS GREEN	<3HRS YELLOW	<3HRS RED	Closest Burn Center Maricopa County
			Specia	al Instructions

Request representative from power company when burning around power lines

		Divisi	on/Group	p Commu	nication Summa	ry		
Function	Frequency RX	Frequency TX	TONE	CHANNEL	Function	Frequency RX	Frequency TX	Channel
Command	164.0875	169.725	110.9	9	Air to Ground	169.150	169.150	11
Tactical	168.050	168.050	110.9	1				
Prepared by	As	Approved By		-> 11		Date		Time
Steve Rackley		Mike Baca P		VIL.		6-24	4-16	12:00

ICS 204 NFES 1328

DIVISION	N ASSIGNI	IENT	LIST		Branch			Division/Group	
	Incident Nam	1e						QUEBEC/ROMEO//	ZULU ZULU (SWING)
	distribution of the second						Opera	tional Period	
4	CEDAR FIR	₽F			Date	. 6-54-1	6 6-25-16	Time: 1700) to 0000 MST
		`		1	Operations Per		0 - 0-25-10	, 1,100	, , , , , , , , , , , , , , , , , , , ,
Operations Chief	Todd Abel				Division/Group S			Tony Sanchez 6/28	/ John Whatley (t)
Safety Officer	M. Gillespie/D.	Muise/F	Prewit	t (t)					
Calcty Officer	III. Olijoopioi o.				rces Assigned	This Pe	riod		
Strike Team/T		T	Last			#	Trans.		Pick Up Point /
Resource De	esignator	Req#	Shift	3 A: - L -	Leader	Persons	Needed	Drop Off Point /Time	Time
ENG3 5265		E-3	6/29		el Colelay	3	N	ICP 1700 ICP 1700	Line Spike 0000
ENG3 BLM 3363		E-187	7/1		Croswait	4	N	ICP 1700	Line Spike 0000
ENG3 PINETOP		E-10.4	6/29		Myers	4	N	ICP 1700	Line Spike 0000
ENG3 BLM 3237	3 A I E	E-184	7/1		e Jolicoeur	5	N	ICP 1700	Line Spike 0000 Line Spike 0000
ENG6 SCOTTSI	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	E-38	6/30		s Majcharzk	2	N N	ICP 1700	Line Spike 0000
ENG6 CHANDLE	=R 287	E-152	7/3		Boulanger	3 4	N	ICP 1700	Line Spike 0000
ENG6 MESA	N/FD 004	E-153	7/3		Allred	3	N	ICP 1700	Line Spike 0000
ENG6 WHITE RI	 	E-71	6/29		Moody	1	N	ICP 1700	Line Spike 0000
WT SUNDANCE	41	E-5	6/30	.,.,,	Munro	1	N	ICP 1700	Line Spike 0000
TFLD		O-178	7.0		Quochytewa		 	ICP 1700	Line Spike 0000
STEN		O-248	7/3	Ben R		1	N		
SOF1		O-55	7/2	Bob H	abeck	1	N	ICP 1700	Line Spike 0000
SOF2		0-233	7/3	John I	Vorlock	1	N	ICP 1700	Line Spike 0000
AMB PMU 2	7/4		rd Reed	1	N	ICP 1700	Line Spike 0000		
AIVID FIVIO 2		E-168	17-4	Meliss	a Washington	1	N	ICP 1700	Line Spike 0000
MEDIC 3		E-120	7/2	Micha	el Short	1	N	ICP 1700	Line Spike 0000
MEDIC 2		E-127.2	7/6	Shilo	_aibe	1	N	ICP 1700	Line Spike 0000
Work Assignm Task:	ents (Task and	d Purpos	se)						
	rol and initiate	burn e	out one	erations	s when needed	from DIV	S/ZZ to	R/Q break	
, ,			•		k and Owl Sprir				
					e on the East s		,		
Purpose:	day simis circ	3113 10	CONTES	, a,c 111	o on the Edot o				
- To keep f	fire from sores	ndina ta	the N	lorth of	Cedar Creek a	nd to kee	n the fire	from impacting the	Faught Timber
values th	ne structures o	of Owl	Spring	s and \	Vhite River	(0	P 4.70 1.40		
raido, ir		., •	وع						
End State (Des	ired outcome and	1 Time F	rame)				+ 1 × +1 * 1 * 1 *		
				hab is	complete, pre-	evac orde	r has be	en lifted for Cedar C	reek and the
values of Cedar C	Creek, Owl Sp	rings a	ind Fai	ught Ti	mber sales have	e not bee	n impact	ed.	
Elife Transport	Time Diek Ass	heis			Note				
EMS Transport X <2HRS GREEN			<i>i</i>	<3HRS	Classet I	Burn Cente	er Maricop	a County	
71 -21 11 CO COMMIT	101110				Special Instruc	tions			**************************************
indicates short s	hift from 1700	ነ-በበበ ት	OUTS		special manual				
andiodics shorts	,, and 11 Office 17 Oc	, 550 1	,5415						

Division/Group Communication Summary Function Frequency RX Frequency TX Channel Function Frequency RX Frequency TX TONE CHANNEL Command 173.0375 167.325 110.9 10 Air to Ground 169.150 169.50 11 110.9 Tactical 168.200 168.200 Date Time Approved By Prepared by Mike Baca PSC Steve Rackley RESL 6-24-16 12:00

ICS 204

NFES 1328

DIVISIO	N ASSIGNI	MENT	LIST	Bra	anch			Division/Gro	oup	
	Incident Nai	ne						SIERI	RA/ ZULU (S	WING)
						.,,,,,	Opera	tional Period		
	CEDAR FI	QE			Date	3. 6044			1700 to 000	O MCT
	CEDANTI	N.L.		One	rations Pe		6 - 6-25-16) HHE.	1700 10 000	O WOT
Operations Chief				Оре	iauono r c	ISUIIIGI				
	Todd Abel			Divi	sion/Group S	Supervisor		Doug Ber	g 6/29	
Safety Officer	M. Gillespie/D	. Muise/F	R. Prewit	t (t)					***************************************	TTTTAAT LADURAA WAXAATTI PER REPAARTARIA TURA
			s te s ar	Resources	s Assigne	d This Pe	riod			
Strike Team/			Last	1	4	#	Trans.	Dram Off Baint		p Point /
Resource I T2IA PIMA	Jesignator	Req# C-17	Shift 6/30	Lead Thomas P		Persons 20	Needed N	Drop Off Point		Spike 0000
T2IA GRAYBAC	`K	C-37	7/4	Ramiro Me		20	N	ICP 1700	······································	Spike 0000
ENG1 HEBER		E-13	6/30	Troy Bell	JIIGOLG	4	N	ICP 1700		Spike 0000
ENG6 FLAGST		E-30	6/30	Chris Rom	ero	4	N	ICP 1700		Spike 0000
ENGO PLAGSI		E-36	6/30	Larry Daw		2	N	ICP 1700		Spike 0000
ENG6 CAMP V		E-34	6/30	Greg Hopf		3	N	ICP 1700		Spike 0000 Spike 0000
ENG6 SUMMIT		E-31	6/30	Fernando F		3	N	ICP 1700		Spike 0000
WT EAGER	1 11/1	E-17	6/30	Frank McL		1	N	ICP 1700		Spike 0000
TFLD		0-241	7/4	Nathan Cu		1	N	ICP 1700		Spike 0000
SOF1		O-55	7/2	Bob Habe		1	N	ICP 1700		Spike 0000
			7/3	John Mork		1	N	ICP 1700	···	Spike 0000
SOF2		O-223	//3				ļ .		<u> </u>	Spike 0000
AMBULANCE F	PINETOP	E-93	7/1	Lionel Van		1	N	ICP 1700	·	•
				Jonathan C	Carpenter	1	N	ICP 1700		Spike 0000
ALDIO 40		E-171	7/3							Spike 0000
MEDIC 10		E-175	7/3	Seth Deho	orty	1	N	ICP 1700) Line S	Spike 0000
Work Assigni	nents (Task ar	nd Purpo:	se)							
Task:										
 Hold an 	d patrol contai	nment l	lines in	DIV S and	Z					
Purpose:	•									
	fire from spre	ading to	o the N	orth and to	the East a	and impac	ting timb	er values		
					,, ,					
End State (De	esired outcome ar	nd Time F	rame)							<u> </u>
Containment line						the values	of Carri	zo, Forestdale	, Show Low,	
Pinetop-Lakesid	e, and timber	values	have n	ot been im	pacted.					
• • • • • • • • • • • • • • • • • • •	t Time Risk An		11 11 11		Note	Burn Cente	ar Maricon	va County		
X <2HRS GREE	N <3HRS	YELLOY	٧	<3HRS RED	-		ar mancor	oa County		
				Spec	cial Instruc	ctions				
						*	.,			
		T	ואוט	sion/Group	Commun	iication S	ummary	!		<u> </u>
Function	Frequency RX	1	ency TX		CHANNEL	Functi		Frequency RX	Frequency TX	
Command	168.700	4).975	110.9	8	Air to Gr	ound	169.150	169.150	11
Tactical	168.600		3.600	110.9	3			Pata		7:
Prepared by	J)	1	ved By			***************************************		Date		Time
Steve Rackley	RESL DX	Mike	Baca	<u>PSC</u>	450	•		6-24		12:00
ICS 204	t.				-				ľ	VFES 1328

DIVISIO	N AS	SIGNMENT LIST	Brai	nch		Group		
	Incid	ent Name	S	PECIAL (PERATIONS	LAW EN	IFORCEMENT GROUI	P (SWING
						ational Perio		
	CED	AR FIRE		Dat	e: 6-24-16 – 6-25	-16 Time	e: 0600 to 0600	MST
	~ I I./	**	One	erations P		- (O ININ	J. 0000 to 0000	:VIV I
Operations Chief							-	
	Tod	d Abel / Rocky Gilbert	Grou	ip Superviso	or	Branno	on Eagar / Dana Se	chmidt
Safety Officer	M. G	llespie/D. Muise/R. Prewitt	(t) Bran	ch Director		Bob Ar	thur	
				s Assigno	ed This Period			
	TAUC	VIN APACHE POLICE	EPARTME	NT	WHITE MO		CHE TRIBAL RANG	ERS
SUPERVISOR / PERIMETER ROV	EK	HIEF TIM WEBSTER	600-1800		SUPERVISOR	CHIEF RA CHADWIC		0
SUPERVISOR /		GT JONATHAN 2	0080-000		FIRE AREA TRIB	AL LAND ROV	'ERS	
PERIMETER ROV ROVER		IEAH	000-0800	.,	LARRY COLELAY		2000-0800	
MOVEN.	L	ONIVIE THOWN SON 2	.000-0000		CARLOS GARCIA		2000-0800	
		ROAD BLOCKS			MARTY GATEWO	OD	2000-0800	
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	GHWA	Y 73 AND INDIAN ROL	JTE 65		ARIZONA D	EPARTMENT	OF TRANSPORTA	
ED SHAW		2000-0800			SUPERVISOR	SCOTT HO	··· ··································	10
		HERIFFS OFFICE (FOR	REST PERIN	METER)		ROAD B		
USTIN MAUNDE	R	2000-0800			DAVE GASTINEA		GHWAY 60 / 73 1400-0200	
ETH JAYNE		2000-0800			BOBBY SIETZ		1400-0200	
					DANNY TAYLOR		0200-1400	
					RALPH GHRAMN		0200-1400	
ROAD	BLOC	KS CEDAR CREEK CO	MMUNITY				ILE POST 337	
ONNIE ESOBED		2000-0800	**************************************		ADAM WAITE		0000-1200	
OULONO FOLAU		2000-0800			CARL RUSHING		0000-1200	
AATT BINNEY		2000-0800			ASHLEY BOYSE	***************************************	1200-0000	
	VA DE	PARTMENT OF PUBLI	CSAFFTY		JOSH LUCHTEL		1200-0000	
		T MILE POST 337 AND		***************************************				
		1400-2200	, , , , , , , , , , , , , , , , , , , ,					
GT LANE CIMINS			***************************************					
DAVE CALLISTER		1400-2200						
AIKE FINK		2200-0600						
AN SCOTT		2200-0600						
·	ents	( Task and Purpose)			4			
<ul><li>Provide se</li><li>Provide p</li></ul>	ecurity erimete	at road closures at High and limit incident acces er security ommend appropriate eve	s of non-fire	personnel		forcement		
*		ic safety	التناسم مواليم	a firationks-	r and nublic refer			
	*****************	on-incident personnel a	na to provid	e mengnie	i and public salety			
<ul> <li>Limit acce</li> </ul>	シルゼロ ひし	ty maintained and publi			erimeter restricted		the state of the s	
<ul> <li>Limit acce</li> <li>End State (Definefighter and public</li> </ul>		en evacuated are renoni			ictions			
Limit acce     End State ( De     irrefighter and pub     Populations that ha	ve be	en evacuated are repopu	Spec	ciai instru			ingliana via la cal Od	
Limit acce     End State ( De     irefighter and pub     opulations that ha	ve be	en evacuated are repopu nal related activity or me	Spec	ance need	s will contact Cedar	Fire Commun	lications via local 9 i	1 system
Limit acce     End State ( De     irefighter and public pulations that had	ve be	nal related activity or me	Specedical assista	ance need	s will contact Cedar nication Summa		ilcations via local 91	1 system
Limit acce     End State ( De     irefighter and pub     populations that ha	ve be	nal related activity or me	Specedical assista	ance need	nication Summa		lications via local 91	1 system
Limit acce     End State ( De- irefighter and pub copulations that ha communications for	ve be	nal related activity or me	Specedical assista	ance need				
Limit acce     End State ( De- irefighter and pub opulations that ha communications for	or crimi	nal related activity or me	Specedical assistation/Group	ance need Commu	nication Summa	ry		
Limit acce     End State ( Defirefighter and pub     Populations that hat     Communications for	or crimi	nal related activity or me  Divis	Specedical assistation/Group	ance need Commu	nication Summa	Frequency R		Chann
Limit acce     End State ( De- irrefighter and pub- copulations that has communications for  Function ( Command)	or crimi	nal related activity or me	Specedical assistation/Group	ance need Commu	nication Summa	Frequency R		



**Cedar Fire** 

Swing Shift: June 24, 2016

DRIVING to and from incidents is a HAZARDOUS TASK.

Insure the driver is alert and capable of performing the task safely, especially on the drive back to ICP in the morning.

Now is a critical time to be on guard for complacency to set in. It is important to remain alert to changing conditions and be aware of your work environment. LOOK UP, DOWN AND AROUND!

We know what the risks and hazards associated with wildfire fighting and project work are, the challenge is to take proper corrective action when we identify them. As we work through the shift today it is everyone's responsibility to continually assess their assigned work area, and mitigate all the hazards, thus providing a risk free work environment.

### **TOPICS WORTH DISCUSSING**

*Complacency * Situational Awareness * Communications * Human Factors *

(Fatigue, Stress, Attitude)
Vs.
Decision Making



18. Taking a nap near the fireline

Safety Quote:

Don't trust smoke---it can hide what is really going on!

Safety Team: Mike Gillespie SOF1 and Don Muise SOF1

Don hour

	Incident Radio (	Communications	Plan (ICS 20	5) Swing Shift
Incident Name: Cedar Fire		<b>Prepared</b> : 06/24/16		Operational Period: 6/24/2016 Swing Shift
Channel	Function	Frequency	Narrowband	Assignment & Remarks
1	TAC 1	168.050 rx&tx tone: 110.9	Narrow	Divs A,B&C
2	TAC 2	168.200 rx&tx tone: 110.9	Narrow	Divs Q,R,&ZZ
3	TAC 3	168.600 rx&tx tone: 110.9	Narrow	Divs Z&S
4	TAC 4	166.725 rx&tx tone: 110.9	Narrow	Unassigned
5	TAC 5	166.775 rx&tx tone: 110.9	Narrow	Unassigned
6	ICP Command 6	161.850 rx&tx tone: 110.9	Narrow	Use for Command in ICP
7	Command 7	RX:169.5375 rx tone: 110.9 TX:164.7125 tx tone: 110.9	Narrow	Command 7 North Side
8	Command 8	RX:168.700 rx tone: 110.9 TX:170.975 tx tone: 110.9	Narrow	Command 8 East Side
9	Command 9	RX:164.0875 rx tone: 110.9 TX:169.725 tx tone: 110.9	Narrow	Command 9 West Side
10	Command 10	RX:173.0375 rx tone: 110.9 TX:167.325 tx tone: 110.9	Narrow	Command 10 South Side
11	A/G Primary	169.150	Narrow	Primary Air to Ground
12	A/G Secondary	166.900	Narrow	Secondary Air to Ground
13	VFIRE 21	154.280	Narrow	AZ State Mutual Aid
14	MCKAY	RX: <b>172.675</b> rx tone: <b>151.4</b> TX: <b>166.3625</b> tx tone: <b>162.2</b>	Narrow	Show Low Dispatch Fire
15*	VMED28	155.340 tx tone: 156.7	Narrow	Air Medical Evac Primary
16*	Air Guard	168.625 tx tone: 110.9	Narrow	Emergency Use only

Note: All Command Channels are Linked together

# **MEDICAL PLAN (ICS 206 WF)**

1. Incident/Project Name  Cedar Fire				2. Operational Period						
				Date/Time June 24, 2016 Night						
3. Ambulance Services				· ·						
Name		Complete A	Address		1 9 3			nced Life Support (ALS) Yes No		
Show Low EMS		1000 E Mills, Show Low	, AZ 85901		911			x		
White Mountain Apache 1210 W Rainbow St, Wi			teriver, AZ	85941	35941 928-338-3095/3096 X			X		
4. Air Ambulance Service	s									
Name		Phone				Type of Aircraft & Capability				
Air Evac (Show Low, Payson, Mi	ami)	Dispatch: 800-321	Dispatch: 800-321-9522 A-Star B:							
Native Air (Show Low, Springerville		<u> </u>	Dispatch: 800-806-7106 A-Star B3, Nurse & Paramedic, NVG Capable				3			
Davis-Monthan Air Force E Para-rescue (Hoist) (Tucso	Base	Air Force Rescue Coordination Ctr 800-851-3051		Pavehawk (Paramedic) Night Vision (NVG) Tucson (1-2 hour response time)						
DPS Ranger (Short Haul-da (Show Low Airport)	y light o			Bell Jet R	tanger 407, 2 Parar	nedics, l	Night Vi	sion (NVG)		
5. Hospitals										
Name Complete Address	D	GPS Datum – WGS 84 Coordinate Standard egrees Decimal Minutes DD° MM.MMM' N - Lat	1	el Time lospital Gnd	Phone	Helipad Yes No		Level of Care		
Summit Healthcare	Lat:	D° MM.MMM' W - Long N 34 12.171	15	30		×		Facility Level 4 Trauma		
Long 200 E Show Low Lake Rd how Low, AZ 85901			min	min	928-537-4375					
Whiteriver Indian Hospital 200 W Hospital Dr Whiteriver, AZ 85941	Lat: Long VHF:		15 min	40 min	928-338-4911	⊠		Level 4 Trauma		
Scottsdale Osborne Medical Center 7400 E Scottsdale Rd	Lat: Long VHF:	N 33 29.347 : W 111 55.325	60 min	3 hrs	480-882-4000	Ø		Level 1 Trauma		
Scottsdale, AZ 85251  Maricopa Medical Center 2601 E Roosevelt St	Lat:	N 33 27.470	60 min	3 hrs	602-344-5011	×	<u> </u>	Level 1 Trauma		
Phoenix, AZ 85008	VHF:			1115				& Burn Center		
6. Division   Branch	Group	Area Location Capabili	ity							
ICP		EMS Responders & Cap	MS Responders & Capability:			George Reyes MEDL, Darrin Webb MEDL, Ben Palm MEDL, Greg Garman MEDLt				
Medical Unit			Equipment Available on Scene:			24 hour ALS in medical unit AED, Trauma Kit, OTC medical supplies				
<del></del>		Medical Emergency Ch		- <del></del>	cs net/Command					
Room B103		ETA for Ambulance to S Air:	Local 911, Show Low EMS n/a							
		Ground:	1_5174	5 min						
DIV A/B/		EMS Responders & Cap Equipment Available or	Medic 1-James McCullough EMPF(O-169) & Joe Toth EMPF (O-168)  ALS medic team, AED, ALS, trauma, airway							
DIA WIDIC		Medical Emergency Ch			and or VMED 28/VI		····			
Night		ETA for Ambulance to S	ETA for Ambulance to Scene:			Staged on Div S/Z or local 911				
		Air:		15 min			······································			
		Ground:			to Cottonwood Stanie		/Div ¤	N H2		
	The state of the s	pproved Helispot:  Lat:			(Div A) Cottonwood Staging Area (Div B ) H2 N 34 06.744 N 34 02.20					
Lat.										

# MEDICAL PLAN (ICS 206 WF)

DIV S/Z	EMS Responders & Capability:	Medic 10 – Mark Walter EMPF (E171) & Seth Dehorty EMTF (E175) Amb Pinetop – Lionel VanGurp EMPF & Jonathan Carpenter EMTF ALS/BLS Medic team, AED, trauma, airway ALS Ambulance, Pinetop Ambulance, (E-93)				
Night	Equipment Available on Scene:					
3	Medical Emergency Channel:	Command or VMED 28/VFIRE 21 if air medevac				
	ETA for Ambulance to Scene:					
	Air:	15 min				
	Ground:	Staging per DIVS				
	Approved Helispot:	(Div Z) H5 (Div Z) H6				
	Lat:	N 33 04.16 N 34 03.39				
	Long:	W 110 01.36 W 110 03.72				
DIV R/Q/ZZ	EMS Responders & Capability:	Medic 2 - Mike Short EMPF(E-120) & Shilo Laibe EMTF (E-127.2)  Amb PMU 2 Howard Reed EMPF & Melissa Washington EMTF				
Night	Equipment Available on Scene:	ALS/BLS Medic team, AED, trauma, airway ALS Ambulance, Paramedics Unlimited Ambulance 2 (E-168)				
Mgm	Medical Emergency Channel:	Command or VMED 28/VFIRE 21 if air medevac				
	ETA for Ambulance to Scene:					
	Air:	25 min				
	Ground:	Staging per DIVS				
	Approved Helispot:	(Div Q) H3 (Div R) H4				
	Lat:	N 33 53.22 N 33 55.651				
	Long:	W 110 10.97 W 110 07.146				

7. Name & Location	Remote Camp Location(s)					
	Point of Contact:					
	EMS Resp	•				
	Equipmen	t Available on Scene:				
	Medical E	mergency Channel:		······································		
	ETA for A	mbulance to Scene:				
	Air:					
	Groun	d:				
	Approved	Helispot:				
	Lat:					
	Long:					
	Point of C					
		onders & Capability:				
		t Available on Scene:		wers		
	Medical E	mergency Channel:				
	ETA for A	mbulance to Scene:				
	Air:					
	Groun	d:				
	Approved	Helispot:				
	Lat:					
	Long:					
8. Prepared By (Medical Unit Leader)		9. Date/Time	10. Reviewed By (Safety Officer)	11. Date/Time		
George Reyes MEDL (O-2.33) Darrin Webb MEDL (O-2.61) Ben Palm MEDL (O-109) Greg Garman MEDLt (O-222) Med Unit # 928-537-107			Mike Gillespie, SOF1 Don Muise, SOF1	6-24-16		

### **BIA Suppression Rehabilitation Standards**

The following actions must be taken by the IMT1 to rehabilitate the immediate impacts from suppression efforts:

- Rehabilitate dozer lines by pulling in berms and randomly scattering previously
  cut brush onto the fire lines to eliminate the appearance of a travel way and
  minimize future access. Get clearance from the Ops Section Chief before brush is
  pulled back into the dozer and fire lines. Coordinate with Agency Resource
  Advisors to avoid disturbance of cultural sites.
- 2. Cross slope dozer lines should be restored to original contour, as conditions allow.
- 3. Construct water bars along fire line slopes as follows:
  - Approximately every 150 feet for slopes 10-15%
  - Approximately every 100 feet for slopes 15-25%
  - Approximately every 75 feet for slopes greater than 25%
- 4. Brief operators and supervisors of potential for sparking due to travel of tracked machinery over rock and blade strikes. If significant sparking is occurring, have adequate suppression forces on hand.
- 5. When hand lines are no longer needed, rehabilitate and obliterate constructed hand lines by pulling in berms and randomly scattering previously cut brush onto the fire lines
- 6. Cut all snags along roadways that pose an immediate threat to firefighter and public safety.
- 7. Pick up all trash along fire lines, spike camps, drop points, staging areas and at helispots.
- 8. Identify needs for revegetation or other mitigation on and adjacent to fire lines, spike camps, drop points and staging areas.
- 9. Close down Helibase including trash pickup in and around the perimeter of the base. Assess site impacts for revegetation or other mitigation.
- 10. Clear all stream beds (dry and wet), irrigation ditches/canals, culverts and borrow ditches of brush and debris generated as a result of fire suppression actions.
- 11. Ensure that artifacts are not disturbed or collected by fireline personnel.
- 12. Mend fences and repair gates affected by suppression actions.
- 13. Revegetate with grass seed all staging areas, dozer lines, drop points, helispots and vehicle turnouts. See attached recommended seed mix.

### 06/25/2016

### **TENTATIVE RELEASE**

### CEDAR US-AZ-FTA-000403

CREWS							
C-37	0630	(HC2I)	CREW T2IA GRAYBACK				
C-36	0700	(HC2I)	CREW-T2IA-SRV#10				
EQUIPMENT							
E-185	0630	(ENG3)	ENG-T3-BKF-361				
E-186	0645	(ENG3)	ENG-T3-CCD-3333				
E-187	0700	(ENG3)	ENG3 BLM NV-CCD #3363				
E-184	0715	(ENG3)	ENG-T3-CA-NOD-E3237				
E-188	0730	(ENG3)	ENG-T3-NV-HTF-354				
E-37	1000	(ENG6)	ENGINE - T6 - AZ-BCC - LIC#				
E-38	1015	(ENG6)	ENGINE - T6 - AZ-SCD - LIC#				
E-13	1030	(ENG1)	ENGINE - T1 - AZ-HBO - LIC#				
E-30	1045	(ENG6)	ENGINE - T6 - AZ-FLG - LIC#				
E-36	1100	(ENG6)	ENGINE - T6 - AZ-CTW - LIC#				
E-34	1115	(ENG6)	ENGINE - T6 - AZ-CAV - LIC#				
E-31	1130	(ENG6)	ENGINE - T6 - AZ-SUM - LIC#				
OVERHEAD							
O-47	0600	(IMET)	BIRD, THOMAS ALAN				
O-229	0630	(DIVS)	GUZMAN, FRANK				
O-133	0630	(LOFR)	THYNE, DAVID				
O-240	0645	(DIVS)	RICKERT, IAN				
O-105	0700	(HEQB)	PHILLIPS, GENE DONALD				
O-53	0800	(SOF2)	BARTLETT, FLOYD H				
O-224	0800	(SOF2)	CASTRO, JOSE				
O-210	0800	(TFLD)	DAHKOSHAY, MANUEL				

Revision Date: 12/19/2011

06/24/2016 11:20:29

### 06/25/2016

### **TENTATIVE RELEASE**

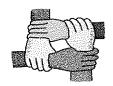
### CEDAR US-AZ-FTA-000403

O-54	0800	(SOF2)	MICZULSKI, JOSEPH B
O-225	0800	(SOF2)	YOUNG, PHILLIP
O-2.65	0900	(PIOF)	MILLER, SARA E
0-161	1200	(SCKN)	DECAPRILES, JACKIE

06/24/2016 11:20:29 Revision Date: 12/19/2011



# **Human Resource Message**



### COMPLACENCY

Just as accident rates increase when you become a little complacent, so do human resource contacts and complaints of inappropriate behavior, harassment, and discrimination.

- The fire has been going on for awhile
- People are starting to get tired, and some are ready to go home
- People have a little more time to think about things that upset them during the fire
- · People are more easily irritated

Be aware of these facts and make the necessary effort to recognize and deal with human resource situations before they become conflicts that are painful and out of control.



Carl shoves Roger, Roger shoves Carl, and tempers rise

Debra Packard, HRSP 559-623-2983

UNIT LOG		Incident Name	Time Prepared			
Unit Name/Designators		Unit Leader (Name and Position)	Operational Period			
		Personnel Roste	r Assigned			
Nan	ne	ICS Positio	n	Home Base		
		· · · · · · · · · · · · · · · · · · ·				
		4 . 15 *2. (	***************************************			
Time		Activity Log	Major Events			
inte			Mujor Everis			
	W					
Prepared by (Name and	d Position)					

# MEDICAL PLAN (ICS 206 WF)

Medical Incident Report									
FOR ALL MEDICAL EMERGENCIES:IDENTIFY ON SCENE INCIDENT COMMANDER BY NAME AND POSITION AND ANNOUNCE "MEDICAL EMERGENCY"TO INITIATE RESPONSE FROM IMT COMMUNICATIONS/DISPATCH.									
Use it	Use items one through nine to communicate situation to communications/dispatch.								
1.CONTACT COMMUNICATIONS/DISPATCH  Ex: "Communications, Div. Alpha. Stand-by for Priority Medical Incident Report." (If life threatening request designated frequency be cleared for emergency traffic.)									
2.INCIDENT S	TATUS: Provide incident s	summary and comm	and structu	re.					
Nature of	Nature of Injury/Illness  Describe the injury (Ex: Broken leg with bleeding)								
In	Incident Name Geographic Name + "Medical" (Ex: Trout Meadow Medical)								
Inciden	t Commander				.,.,.,	Name of IC			
F	Patient Care						Name of Care Provider (Ex: EMT Smith)		
3. INITIAL PATE	TIENT ASSESSMENT:C	omplete this section for	or each patie	ent. This is only a L	orief, initial as	sessment. Provide add	ditional patient info after	completing this 9 Line Report.	
Trumber of r	Conscious?□ YES	<del></del>	MEDEVA						
	Breathing?□ YES	□N0 =	MEDEVA	Cl					
	hanism of Injury: caused the injury?								
Lat/Lon Ex: N 40°	ng (Datum WGS84) 42.45' x W 123° 03.24'	- Andrews							
4. SEVERITY	OF EMERGENCY, TRAN		Υ				MARANT ORIGINAL		
		SEVERITY		<del></del>		TRANSPORT PRIORITY  Ambulance or MEDEVAC helicopter. Evacuation			
☐ URGENT-RI Ex: Unconsci heat stroke, c	ED Life threatening inju ous, difficulty breathing, ble disoriented.	ury or illness. eding severely, 2° –	3ºburns mo	ore than 4 palm si	zes,	need isIMMEDIA	ATE.		
☐ PRIORITY-1	ELLOW Serious Injury	or illness.					nsider air transport if a	t remote location.	
	it trauma, not able to walk, 2	2° – 3° burns not mor	e than 1-2	palm sizes.		Evacuation may I	e <b>DELAYED.</b> Evacuation considered		
	REEN atening injury or illness. strains, minor heat-related il	iness.				Routine of Convenience.			
5. TRANSPOR									
	Agency Aircraft Preferred)					C 120 C 150		☐ Other	
☐ Helispot		☐ Short-hau	JI/Hoist			☐ Life Flight		O Other	
Ground Transp								I o ou.	
☐ Self-Extra	d	☐ Carry-Ou	t		1	☐ Ambulance		☐ Other	
6. ADDITIONA	L RESOURCE/EQUIPMI	ENT NEEDS:							
·	amedic/EMT(s)		l Total	☐ Crew(s)		_ s	KED/Backboard/C-Col	lar	
	Sheet(s)		<u> </u>	□ Oxygen		☐ Trauma Bag			
	<del></del>		<del>                                     </del>			☐ Cardiac Monitor/AED			
☐ Medication(s) ☐ IV/Fluid(s) ☐ Cardiac Monitor/AED  ☐ Other (i.e. splints, rope rescue, wheeled litter)									
7. COMMUNIC Function	Channel Name/Number	Receive (F	₹x)	Tone/NAC *		Transmit (Tx) Tone/NAC *		one/NAC *	
Ex: Command	Forest Rpt, Ch. 2	168.325				171.4325		110.9	
COMMAND	701000700, 011. 2								
AIR-TO-GRND									
TACTICAL *(NAC for digital radio system)									
8. EVACUATION LOCATION: Lat/Long (Datum WGS84)									
	12.45' x W 123 03.24' to Evacuation Location:								
Considerations: If primary options fail, what actions can be implemented in conjunction with primary evacuation method? Be thinking ahead  REMEMBER: Confirm ETA's of resources ordered  Act according to your level of training  Be Alert. Keep Calm. Think Clearly. Act Decisively.									